

Major Healthcare Provider Organization Addresses Typical Growth Challenges By Optimizing Its Operational Governance, Resources & Processes

Approach
Consulting helped
implement, lead
and transition the
company's Program
Management Office
(PMO) to optimize
alignment with
explosive business
growth

Overview

Client Profile: Major nationwide health care organization providing specialty healthcare services to over 60,000 patients.

Annual Revenue: Over \$250 million

Challenge: Formalize nonaligned investments, resources, processes and technologies, to ensure continued explosive business growth trajectory.

Approach: Provide advisory, governance, and consulting solutions to assist the client in successfully implementing, leading and transitioning a PMO to support company objectives.

Outcomes: Successful implementation, leadership & transition of an integrated PMO model to ensure effective capital investment projects prioritization, governance and execution.

Challenge

A global leader in minimally invasive spine surgery, providing relief & a return to a health lifestyle for over 60,000 patients, identified an opportunity to formalize governance of non-aligned investments, resources and technologies. More specifically, the challenge required the implementation, and sustainment of a formal PMO model, against a plethora of competing resources, processes and technologies.

Significant challenges included:

- "Do no harm" to in-flight transformation
- Ensuring cross-functional Program Governance & process optimization
- Overcoming aging technologies and multiple, non-aligned business processes

Approach

As a preferred partner, Approach Consulting collaborated with the client to:

 Conduct discovery to fully understand company objectives and strategic goals

- Deploy an experienced and knowledgeable advisory & consulting team with an understanding of PMO & Healthcare Provider operations
- Partner with an incumbent consulting vendor to ensure joint success for client outcomes
- Implement & sustain PMO leadership & governance best practices to support client's optimization framework in supporting company goals
- Ensure effective Business & IT organization resource, process & technology investments
- Provide advisory services and risk mitigation consulting for executive management
- Transition successfully implemented PMO to client staffed and trained model

Outcomes

Approach Consulting effectively provided PMO Advisory, Optimization & Change Integration Services to help the organization:

- Successfully implement, sustain formal governance & quality outcomes of capital investments
- Ensure optimized PMO processes & controls in place to support ongoing company needs
- Support continued growth objectives by training in-house resources to maintain implemented PMO services and best practices.

